

F04 Programmes' evaluation and new design

16 January 2025



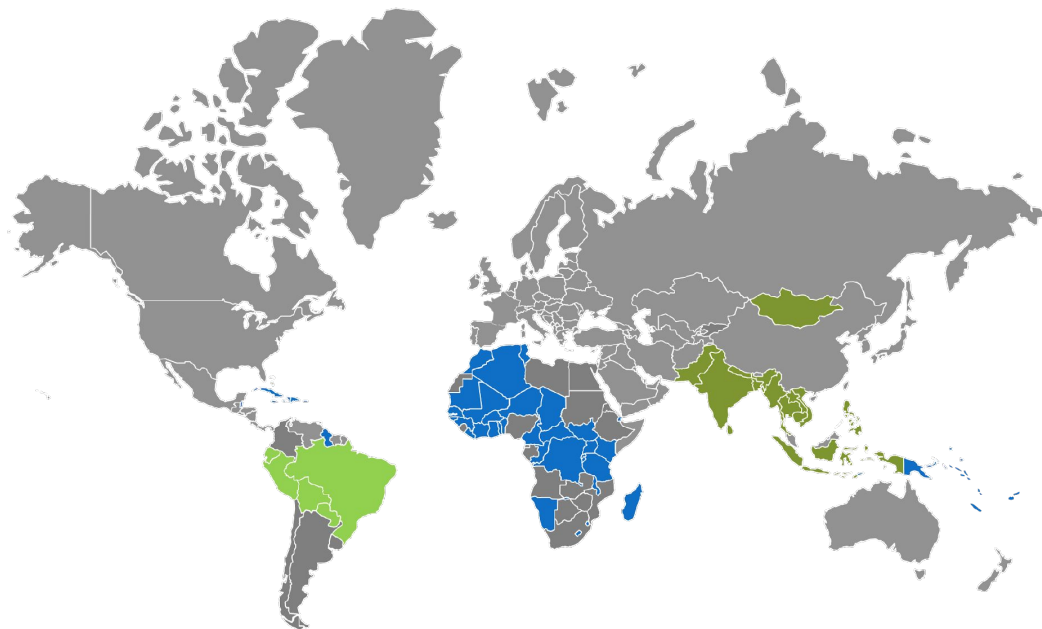
FO4 Programmes

- **EU/IFAD-funded FO4ACP (Africa, Caribbean, and Pacific), FO4A (Asia), and already completed FO4LA (Latin America) are the culmination of over 15 years of consistent investment in FOs capacity**, in alignment with the UNDIFF Action Plan's pillars and the principles of the Farmers' Forum (FAFO)
- These FO4 programmes aim to **build the capacity of FOs** to manage and provide more effectively their services (including advocacy) in order to ultimately improve income, food and nutrition security of their smallholder/family farmers members in targeted countries.
- The unique feature of these programmes is that they are **designed/implemented for, by and with FOs. FOs are in the driving seat.**
- **Complementarity with IFAD investment projects:** FO4 programmes build the capacity of FOs to become **strong partners for IFAD and governments in project design and implementation.** The **FAFO** Partnership in progress Report 2024 presents many successful examples across different regions.

FO4Programmes' Evaluation

The evaluation undertaken in 2024, at EC request, covered **FO4ACP, FO4A and FO4LA**.

Region	Total Financing EUR
Africa (FO4ACP)	39 million
Asia (FO4A)	16.8 million
Caribbean (FO4ACP)	7.5 million
Latin America (FO4LA)	2.2 million
Pacific (FO4ACP)	7.4 million
Inception Phase (FO4ACP)	570,000
TOTAL	73 million



FO4Programmes' Evaluation



Independent Evaluation's key findings

- **The FO4Programmes' relevance is rated *satisfactory*:** the major design features are relevant, and appropriate to current development context and needs of FOs and family farming. Designed interventions responded to the FOs challenges and were aligned with the SDGs, UNDF, EU, OACPS and IFAD strategies and policies.
- **The overall programme development effectiveness is rated *satisfactory*.** The programmes reached their outcome indicators for all components.
- **Scaling-up is rated *satisfactory*.** The programmes approach allowed the testing of pilot activities then scaled up, refined and adapted to local context. This gave robustness and flexibility to the overall FO4Programmes. The programmes have a considerable potential in **stimulating additional investments and generating a leverage effect** by mobilizing additional funds.



Key Success factors and areas for improvements



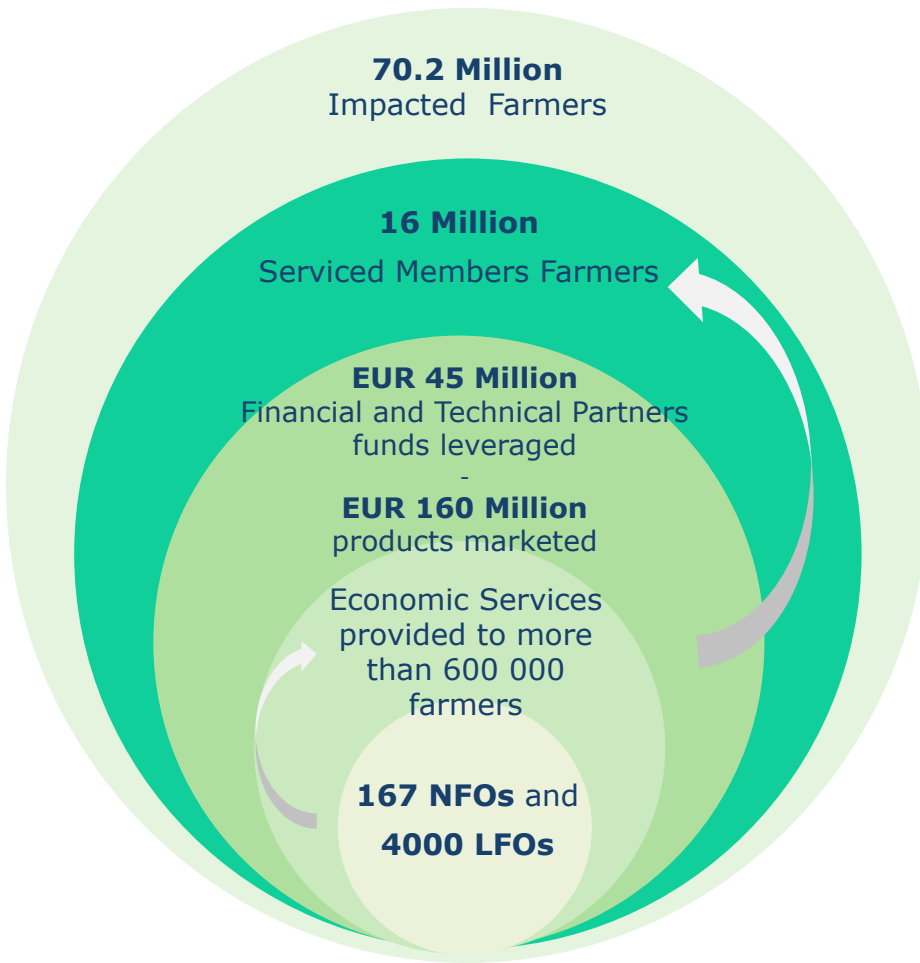
Key Success factors

- Adherence to **FAFO principles of participatory approach, inclusiveness** and adherence to UN Sustainable Development (SDGs), the UN Decade of Family Farming (UNDFF), and the strategies of the EU and IFAD;
- Direct support to RFOs and NFOs ensuring **ownership, accountability and sustainability**;
- Unified logical framework streamlining objectives, components and activities, allowing for coordinated efforts;
- Robust and **efficient management and fiduciary set up**;
- **Day –to –day coordination**, regular supervision missions and strong reporting system.

Areas for improvements

- M&E and data management systems to be improved;
- Collaborations with IFAD country operations to be reinforced;
- Tools as FOs mapping and assessment to be strengthened and regularly applied.

Global Results and Impacts



POLICY ENGAGEMENT AND KM

- 535 National Sector Policies influenced
- 982 Position paper on at least 1 value-chain
- 649 good practices selected and documented
- 5,570 public references quoting (in press release, articles, social media)
- 599 national, regional / sub-regional learning exchanges

FOs STRENGTHENING

- 51% increase in membership
- 6 times more women&youth in leadership position
- 695 FOs audited regularly
- 1 065 tools/manuals produced

ECONOMIC SERVICES

- 559 approved business plans are activated (at least 1 per country)
- 3-fold increase in volume of marketed products
- 246% increase in sales
- mobilized Euro 52M investment

New Design of the FO4 Global Umbrella Programme

The programme is designed to strengthen the **resilience of rural family farms**, enabling **smallholder farmers and their organizations** to cope with complex challenges and thrive as **pivotal contributors to sustainable food systems**.

New Design of the Global Umbrella Programme



IFAD Cross-Divisional Task Force

For design, implementation and to promote concrete synergies and collaboration with IFAD investment projects.



Pre-Consultations took place in early October 2024 to launch the **co-design of the new global umbrella programme** supporting FOs. Consultations and collaborations (IFAD - Agricord – FOs – EU) are ongoing to elaborate the **design of the new umbrella programme**. The signature with EU is tentatively planned for Q1 2025 (Africa) and September 2025 (Asia and Pacific).



EU confirmed EUR 26 million for Africa; an additional contribution (EUR 18 million to be confirmed) is expected for Asia in 2025. RI desk will present a proposal for **IFAD grant** to not leave any region behind (NEN and LAC).

New FO4Programme: key principles

- **FOs ownership**, all programmed activities, systems or strategies that will benefit from programme resources will be based on FOs strategic plans.
- **Subsidiarity** will determine the attribution of responsibilities for activities to maximize synergies and complementarities between the different levels of intervention (global-continental-regional-national-local).
- **Building for the future**, the programme will strengthen FOs to increase their effectiveness and sustainability and leverage further mobilization of resources.
- **FOs evidence-based institutional strengthening**. FOs will systematically measure their progress with the aim of graduating towards higher levels of management and organisational capacity.
- **Knowledge, peer learning and inclusiveness**. Peer-to-peer support and knowledge- sharing across regions are key for FOs' institutional development.



New FO4Programme: key priority areas

- Fostering **resilient production** through **climate-adapted practices** and **focus on agro-ecology**;
- Embracing **FOs-led innovation**, supporting co-research efforts, and fostering collaboration;
- Enhancing **market access** through inclusion in relevant **value chains** and **private sector partnerships**;
- Strengthening FOs' **advocacy** for **policy dialogue**, and **institutional strengthening** for more effective service provision and progress' M&E;
- Promoting **synergies and collaboration** with IFAD operations and EU programmes (LVC agro-ecology, DeSIRA, GP-SAEP, ASAP+, FORI).

New FO4Programme: Structure and Components

Component 1 - Services to members

Subcomponent 1.1: Technical and economic services and strategic value chains support

Subcomponent 1.2: Access to finance (incentives and investments)

Subcomponent 1.3: Resilient farming system through agroecological transition (participatory research and co-innovation)

Component 2 - Advocacy and evidence-based policy engagement

Subcomponent 2.1: Developing and implementing policy analysis and advocacy tools

Subcomponent 2.2: Strengthening FOs' representation and advocacy at various levels

Component 3 - Capacity development and data-driven strategic coordination

Subcomponent 3.1: Programme management, multilevel coordination and FO alliances

Subcomponent 3.2: Governance, accountability and performance within FOs

Subcomponent 3.3: Monitoring, evaluation, and learning systems for strategic decision-making

Subcomponent 3.4: Communication and visibility of FOs and their initiatives

New FO4Programme: New Features

- Established **IFAD Regional Programme Delivery Teams** to foster synergies with IFAD operations;
- Integrated the **FOs assessment and mapping tool** to implement tailored and results-based capacity building;
- Reinforced **M&E system** and **KM strategy**;
- Enhanced technical components in line with the **evolving needs and priorities** (*resilience and agro-ecology, VCs, access to market and finance, synergies...*)





Thank You

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